Financial Report
with Supplemental Information
June 30, 2008

	Contents
Report Letter	1-2
Management's Discussion and Analysis	3-9
Basic Financial Statements	
Academy-wide Financial Statements: Statement of Net Assets Statement of Activities	10 11
Fund Financial Statements: Governmental Funds: Balance Sheet	12
Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets Statement of Revenue, Expenditures, and Changes in Fund Balances Reconciliation of the Statement of Revenue, Expenditures, and	13 14
Changes in Fund Balances of Governmental Funds to the Statement of Activities	15
Notes to Financial Statements	16-24
Required Supplemental Information	25
Budgetary Comparison Schedule - General Fund	26
Other Supplemental Information	27
Nonmajor Governmental Funds - Statement of Revenue, Expenditures, and Changes in Fund Balances	28
Federal Awards Supplemental Information	Issued Under Separate Cove





Suite 100 1111 Michigan Ave. East Lansing, MI 48823 Tel: 517.332.6200 Fax: 517.332.8502 plantemoran.com

#### Independent Auditor's Report

To the Board of Directors Joy Preparatory Academy

We have audited the accompanying financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of Joy Preparatory Academy as of and for the year ended June 30, 2008, which collectively comprise the Academy's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of Joy Preparatory Academy's management. Our responsibility is to express opinions on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the major fund, and the aggregate remaining fund information of Joy Preparatory Academy as of June 30, 2008 and the respective changes in financial position for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison schedule, as identified in the table of contents, are not required parts of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.



To the Board of Directors Joy Preparatory Academy

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Joy Preparatory Academy's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 7, 2008 on our consideration of the Academy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide opinions on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Plante & Moran, PLLC

October 7, 2008

### **Management's Discussion and Analysis**

This section of Joy Preparatory Academy's (the "Academy") annual financial report presents our discussion and analysis of the Academy's financial performance during the year ended June 30, 2008. Please read it in conjunction with the Academy's basic financial statements, which immediately follow this section.

#### **Using this Annual Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Joy Preparatory Academy financially as a whole. The Academy-wide financial statements provide information about the activities of the whole Academy, presenting both an aggregate view of the Academy's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements look at the Academy's operations in more detail than the Academy-wide financial statements by providing information about the Academy's most significant fund - the General Fund - with all other funds presented in one column as a nonmajor fund.

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

#### **Basic Financial Statements**

Academy-wide Financial Statements Fund Financial Statements

Notes to the Basic Financial Statements

(Required Supplemental Information)
Budgetary Information for Major Fund

Other Supplemental Information

#### Reporting the Academy as a Whole - Academy-wide Financial Statements

One of the most important questions asked about the Academy is, "As a whole, what is the Academy's financial condition as a result of the year's activities?" The statement of net assets and the statement of activities, which appear first in the Academy's basic financial statements, report information on the Academy as a whole and its activities in a way that helps you answer this question. We prepare these statements to include all assets and liabilities, using the accrual basis of accounting, which is similar to the accounting used by most private sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

### **Management's Discussion and Analysis (Continued)**

#### Reporting the Academy as a Whole - Academy-wide Financial Statements (Continued)

These two statements report the Academy's net assets - the difference between assets and liabilities, as reported in the statement of net assets - as one way to measure the Academy's financial health or financial position. Over time, increases or decreases in the Academy's net assets - as reported in the statement of activities - are indicators of whether its financial health is improving or deteriorating. The relationship between revenues and expenses is the Academy's operating results. However, the Academy's goal is to provide services to our students, not to generate profits as commercial entities do. One must consider many other nonfinancial factors, such as the quality of the education provided and the safety of the school, to assess the overall health of the Academy.

The statement of net assets and the statement of activities report the governmental activities for the Academy, which encompass all of the Academy's services, including instruction, support services, community services, and food services. Unrestricted state aid (foundation allowance revenue) and state and federal grants finance most of these activities.

### Reporting the Academy's Most Significant Funds - Fund Financial Statements

The Academy's fund financial statements provide detailed information about the most significant funds - not the Academy as a whole. Some funds are required to be established by state law. However, the Academy establishes many other funds to help it control and manage money for particular purposes (the Food Services Fund and Athletics Fund are examples). The governmental funds of the Academy use the following accounting approach:

Governmental Funds - All of the Academy's services are reported in governmental funds. Governmental fund reporting focuses on showing how money flows into and out of funds and the balances left at year end that are available for spending. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the operations of the Academy and the services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Academy's programs. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and governmental funds in a reconciliation.

#### **Management's Discussion and Analysis (Continued)**

#### The Academy as a Whole

Recall that the statement of net assets provides the perspective of the Academy as a whole. Table I provides a summary of the Academy's net assets as of June 30, 2008 and 2007.

TABLE I	Governmental Activities			
	June 30			
		2008		2007
Assets				
Current and other assets	\$	1,124,834	\$	1,103,256
Capital assets		513,102		709,258
Total assets		1,637,936		1,812,514
Liabilities				
Current liabilities		623,972		522,603
Long-term liabilities		120,583		166,577
Total liabilities		744,555		689,180
Net Assets				
Invested in capital assets - Net of related debt		350,263		502,682
Unrestricted		543,118		620,652
Total net assets	\$	893,381	<u>\$</u>	1,123,334

The above analysis focuses on the net assets (see Table I). The change in net assets (see Table 2) of the Academy's governmental activities is discussed below. The Academy's net assets were \$893,381 at June 30, 2008. Capital assets, net of related debt, totaling \$350,263 compares the original cost, less depreciation of the Academy's capital assets, to long-term debt used to finance the acquisition of those assets. The debt will be repaid from General Fund revenue as the debt service comes due. Restricted net assets are reported separately to show legal constraints from debt covenants and enabling legislation that limit the Academy's ability to use those net assets for day-to-day operations. The Academy has no restricted net assets. The remaining amount of net assets (\$543,118) was unrestricted.

The \$543,118 in unrestricted net assets of governmental activities represents the accumulated results of all past years' operations. The unrestricted net assets balance enables the Academy to meet working capital and cash flow requirements as well as to provide for future uncertainties. The operating results of the General Fund will have a significant impact on the change in unrestricted net assets from year to year.

### **Management's Discussion and Analysis (Continued)**

### The Academy as a Whole (Continued)

The results of this year's operations for the Academy as a whole are reported in the statement of activities (Table 2), which shows the changes in net assets for fiscal years 2008 and 2007.

TABLE 2	Governmental Activities				
	Year Ended June 30				
		2008		2007	
Revenue					
Program revenue:					
Charges for services	\$	236	\$	2,267	
Federal grants and entitlements		580,927		539,936	
State categoricals		271,304		358,976	
Operating grants		4,550		3,900	
General revenue:					
State foundation allowance		3,320,332		3,369,600	
Other		9,635		1,074	
Total revenue		4,186,984		4,275,753	
Functions/Program Expenses					
Instruction		1,619,587		1,415,473	
Support services		2,217,878		2,093,282	
Food services		179,482		164,742	
Athletics		5,389		4,270	
Community services		6,367		6,537	
Interest on long-term debt		10,270		12,605	
Depreciation (unallocated)		377,964		279,936	
Total functions/program expenses		4,416,937		3,976,845	
(Decrease) Increase in Net Assets	<u>\$</u>	(229,953)	\$	298,908	

As reported in the statement of activities, the cost of all of our governmental activities this year was \$4,416,937. Certain activities were partially funded by those who benefited from the programs (\$236) or by other governmental agencies and organizations that subsidized certain programs with grants (\$856,781). We paid for the remaining "public benefit" portion of our governmental activities with \$3,320,332 in state foundation allowance and with our other revenues, i.e., interest and general entitlements.

### **Management's Discussion and Analysis (Continued)**

#### The Academy as a Whole (Continued)

The Academy experienced a decrease in net assets of \$229,953. The key reason for the change in net assets was a significant increase in instruction and support services expenditures coupled with a decrease in revenue.

As discussed above, the net cost shows the financial burden that was placed on the State by each of these functions. Since unrestricted state aid constitutes the vast majority of Academy operating revenue sources, the board of directors and administration must annually evaluate the needs of the Academy and balance those needs with state-prescribed available unrestricted resources.

#### The Academy's Funds

As we noted earlier, the Academy uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the Academy is being accountable for the resources the State and others provide to it and may provide more insight into the Academy's overall financial health.

As the Academy completed this year, the governmental funds reported a combined fund balance of \$543,118, which is a decrease of \$77,534 from last year. The decrease in fund balance is solely the result of the General Fund. The primary reason for the decrease was the Academy's inability to control expenditures given the decrease in revenue.

The General Fund fund balance is available to fund costs related to allowable school operating purposes.

#### **General Fund Budgetary Highlights**

Over the course of the year, the Academy revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Academy's original and final budget amounts compared with amounts actually paid and received is provided in the required supplemental information of these financial statements.

There were significant revisions made to the 2007-2008 General Fund original budget. Budgeted revenues were decreased \$104,748 due to an anticipated reduction in state funding.

Budgeted expenditures were increased \$85,405 to account for an increase in salaries and purchased services resulting from the Academy's revised operating. The amount of transfers to other funds established in the amended budget was \$21,928 and represents support provided by the General Fund to other functions.

There were no significant variances between the final budget and actual amounts.

### **Management's Discussion and Analysis (Continued)**

### **Capital Assets and Debt Administration**

#### Capital Assets

As of June 30, 2008, the Academy had \$513,102 invested in a broad range of capital assets, including leasehold improvements, educational media, furniture, and equipment. This amount represents a net decrease (including additions, disposals, and depreciation) of approximately \$196,000, or 28 percent, from last year.

	2008		2007		
Construction in progress	\$	-	\$	86,330	
Leasehold improvements		408,915		521,356	
Educational media		3,040		3,587	
Furniture and equipment		101,147		97,985	
Total capital assets	<u>\$</u>	513,102	\$	709,258	

This year's additions of \$181,808 included leasehold improvements, various furniture and equipment, and technology. No new debt was issued for these additions.

No major capital projects are planned for the 2008-2009 fiscal year. We anticipate capital additions will be less than the 2007-2008 fiscal year. We present more detailed information about our capital assets in the notes to the financial statements.

#### Debt

At the end of the year, the Academy had \$162,839 in outstanding long-term debt. We present more detailed information about our long-term liabilities in the notes to the financial statements.

#### **Economic Factors and Next Year's Budgets and Rates**

Our board and administration consider many factors when setting the Academy's 2008 fiscal year budget. One of the most important factors affecting the budget is our student count. The state foundation revenue is determined by multiplying the blended student count by the foundation allowance per pupil. The blended count for the 2009 fiscal year is 25 percent and 75 percent of the February 2008 and September 2008 student counts, respectively. The 2009 budget was adopted in May 2008 based on an estimate of students who will be enrolled in September 2008. Approximately 82 percent of total General Fund revenue is from the foundation allowance. As a result, Academy funding is heavily dependent on the State's ability to fund local school operations. Based on early enrollment data at the start of the 2009 school year, we anticipate that the fall student count will be significantly lower than the estimates used in creating the 2009 budget. Once the final student count and related per pupil funding are validated, state law requires the Academy to amend the budget if actual Academy resources are not sufficient to fund original appropriations.

### **Management's Discussion and Analysis (Continued)**

### **Economic Factors and Next Year's Budgets and Rates** (Continued)

Since the Academy's revenue is heavily dependent on state funding and the health of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to academies. The State periodically holds a revenue-estimating conference to estimate revenues. Based on the results of the most recent revenue-estimating conference, the State estimates funds are sufficient to fund the appropriation.

### Statement of Net Assets June 30, 2008

	Governmental Activities	
Assets		
Cash (Note 3)	\$ 326,058	
Receivables - Net	770,385	
Prepaid costs	28,391	
Capital assets - Net (Note 5)	513,102	
Total assets	1,637,936	
Liabilities		
Accounts payable	57,220	
Accrued payroll and other liabilities (Note 8)	380,512	
State aid anticipation note (Note 10)	122,727	
Deferred revenue (Note 4)	21,257	
Long-term liability (Note 7):		
Due within one year	42,256	
Due in more than one year	120,583	
Total liabilities	744,555	
Net Assets		
Investment in capital assets - Net of related debt	350,263	
Unrestricted	543,118	
Total net assets	<u>\$ 893,381</u>	

### Statement of Activities Year Ended June 30, 2008

			Program Revenues				G	overnmental Activities
							N	et (Expense)
					C	Operating		evenue and
			, ,		Grants/	(	Changes in	
		Expenses		ervices				Net Assets
Functions/Programs		<b>'</b>						
Primary government - Governmental								
activities:								
Instruction	\$	1,619,587	\$	-	\$	444,215	\$	(1,175,372)
Support services		2,217,878		-		249,787		(1,968,091)
Food services		179,482		236		162,779		(16,467)
Athletics		5,389		-		-		(5,389)
Community services		6,367		-		-		(6,367)
Interest on long-term debt		10,270		-		-		(10,270)
Depreciation (unallocated)		377,964					_	(377,964)
Total governmental								
activities	\$	4,416,937	\$	236	\$	856,781		(3,559,920)
	Ger	neral revenue	es:					
	St	ate aid not re	estrict	ed to specif	ic pui	rposes		3,320,332
	0	ther		-	-		_	9,635
		Total g	enera	l revenues				3,329,967
Change in Net Assets							(229,953)	
Net Assets - Beginning of year							1,123,334	
	Net	<b>t Assets</b> - Er	nd of y	/ear			<u>\$</u>	893,381

### Governmental Funds Balance Sheet June 30, 2008

		Nonmajor Governmental	Total Governmental
	General Fund	Funds	Funds
Assets			
Cash (Note 3) Receivables - Net Prepaid costs	\$ 326,058 770,385 28,391	\$ - - -	\$ 326,058 770,385 28,391
Total assets	\$ 1,124,834	<u> - </u>	\$ 1,124,834
Liabilities and Fund Balances			
Liabilities Accounts payable Accrued payroll and other liabilities (Note 8) State aid anticipation note (Note 10) Deferred revenue (Note 4)	\$ 57,220 380,512 122,727 21,257	\$ - - - -	\$ 57,220 380,512 122,727 21,257
Total liabilities	581,716	-	581,716
Fund Balances  Reserved - Prepaid costs  Unreserved - Undesignated - Reported  in General Fund	28,391 514,727	-	28,391 514,727
Total fund balances	543,118		543,118
Total liabilities and fund balances	\$ 1,124,834	<u> </u>	<u>\$ 1,124,834</u>

### Governmental Funds Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2008

**Fund Balance** - Total governmental funds

\$ 543,118

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported in the governmental funds:

Cost of capital assets
Accumulated depreciation

\$ 1,658,956

(1,145,854)

513,102

Long-term liabilities are not due and payable in the current period and are not reported in the governmental funds - Notes payable

(162,839)

**Net Assets** - Governmental activities

\$ 893,381

### Governmental Funds Statement of Revenue, Expenditures, and Changes in Fund Balances Year Ended June 30, 2008

		Other	
		Nonmajor	Total
		Governmental	Governmental
	General Fund	d Funds	Funds
Revenue			
Local sources	\$ 9,635	5 \$ 236	\$ 9,871
State sources	3,585,608	6,028	3,591,636
Federal sources	424,176	156,751	580,927
Intermediate sources	4,550		4,550
Total revenue	4,023,969	163,015	4,186,984
Expenditures			
Current:			
Instruction	1,639,744	-	1,639,744
Support services	2,234,905	-	2,234,905
Community services	6,367	-	6,367
Facilities acquisitions	144,624	-	144,624
Food services	-	179,482	179,482
Athletics	-	5,389	5,389
Debt service:			
Principal	43,737	-	43,737
Interest	10,270		10,270
Total expenditures	4,079,647	184,871	4,264,518
Excess of Expenditures Over			
Revenue	(55,678	(21,856)	(77,534)
Other Financing Sources (Uses)			
Transfers in	-	21,856	21,856
Transfers out	(21,856	<u> </u>	(21,856)
Total other financing (uses) sources	(21,856	21,856	
Net Change in Fund Balances	(77,534	·) -	(77,534)
Fund Balances - Beginning of year	620,652	<u> </u>	620,652
Fund Balances - End of year	\$ 543,118	\$ -	\$ 543,118

Governmental Funds Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended June 30, 2008

Net Change in Fund Balances - Total governmental funds			\$ (77,534)
Amounts reported for governmental activities in the statement of activities are different because:			
Governmental funds report capital outlay as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:	_		
Depreciation expense	\$	(377,964)	
Capitalized capital outlay		181,808	(196,156)
Repayment of principal is an expenditure in the governmental funds, but not in the statement of activities (where it			

reduces long-term debt)

\$ (229,953)

43,737

# Notes to Financial Statements June 30, 2008

#### **Note I - Summary of Significant Accounting Policies**

The accounting policies of Joy Preparatory Academy (the "Academy") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Academy:

#### **Reporting Entity**

The Academy was formed as a charter school academy pursuant to the Michigan School Code of 1976, as amended by Act No. 362 of the Public Acts of 1993 and Act No. 416 of the Public Acts of 1994.

On August 20, 1999, the Academy entered into a five-year contract with the Ferris State University Board of Trustees to charter a public school academy, which was subsequently extended through June 30, 2009. The Academy is in the process of obtaining reauthorization of its charter from the Ferris State University Board of Trustees beyond June 30, 2009. The contract requires the Academy to act exclusively as a governmental agency and not undertake any action inconsistent with its status as an entity authorized to receive state school aid funds pursuant to the state constitution. The Ferris State University Board of Trustees is the fiscal agent for the Academy and is responsible for overseeing the Academy's compliance with the contract and all applicable laws. The Academy paid the Ferris State University Board of Trustees 3 percent of the state aid foundation allowance as administrative fees. The total administrative fee for the year ended June 30, 2008 to the Ferris State University Board of Trustees was approximately \$101,000.

The accompanying basic financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. These criteria include significant operational or financial relationships with the public school academy. Based on application of the criteria, the entity does not contain component units.

#### **Academy-wide and Fund Financial Statements**

The Academy-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All of the Academy-wide activities are considered governmental activities.

### Notes to Financial Statements June 30, 2008

#### Note I - Summary of Significant Accounting Policies (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenue includes (I) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Intergovernmental payments and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

### <u>Measurement Focus, Basis of Accounting, and Financial Statement</u> Presentation

Academy-wide Financial Statements - The Academy-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants, categorical aid, and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the Academywide financial statements.

Amounts reported as program revenue include (1) charges to customers or applicants for goods, services, or privileges provided and (2) operating grants and contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all unrestricted state aid.

**Fund Financial Statements** - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

### Notes to Financial Statements June 30, 2008

#### Note I - Summary of Significant Accounting Policies (Continued)

Unrestricted state aid, intergovernmental grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the Academy.

The Academy reports the following major governmental fund:

The General Fund is the Academy's primary operating fund. It accounts for all financial resources of the Academy, except those required to be accounted for in another fund.

Additionally, the Academy reports the following fund type:

The Special Revenue Fund is used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The Academy's Special Revenue Fund includes the Food Services Fund and Athletics Fund. Any operating deficit generated by these activities is the responsibility of the General Fund.

### Assets, Liabilities, and Net Assets or Equity

**Cash** - Cash includes cash on hand and demand deposits.

**Receivables** - In general, outstanding balances between funds are reported as "due to/from other funds."

All receivables, primarily intergovernmental receivables, are shown net of an allowance for uncollectible amounts. The Academy considers all receivables to be fully collectible; accordingly, no allowance for uncollectible amounts is recorded.

**Prepaid Costs** - Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both Academy-wide and fund financial statements.

**Capital Assets** - Capital assets, which include leasehold improvements, furniture, and equipment, are reported in the applicable governmental column in the Academy-wide financial statements. Capital assets are defined by the Academy as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add to the value or materially extend asset life are not capitalized. The Academy does not have infrastructure-type assets.

### Notes to Financial Statements June 30, 2008

#### **Note I - Summary of Significant Accounting Policies (Continued)**

Leasehold improvements, furniture, and equipment are depreciated using the straightline method over the following useful lives:

Leasehold improvements	2-6 years
Educational media	8 years
Furniture and other equipment	3-7 years

**Long-term Obligations** - In the Academy-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net assets (deficit). Full-term certificates of participation premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Long-term debt payable is reported net of the applicable premium or discount. Long-term debt issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize long-term debt premiums and discounts, as well as long-term debt issuance costs, during the current period.

The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

**Fund Equity** - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**Comparative Data/Reclassifications** - Comparative data is not included in the Academy's basic financial statements.

### Note 2 - Stewardship, Compliance, and Accountability

**Budgetary Information** - Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America and state law for the General and Special Revenue Funds. All annual appropriations lapse at fiscal year end.

### Notes to Financial Statements June 30, 2008

#### Note 2 - Stewardship, Compliance, and Accountability (Continued)

The budget document presents information by fund and function. The legal level of budgetary control adopted by the governing body (i.e., the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Academy to have its budget in place by July I. Expenditures in excess of amounts budgeted are a violation of Michigan law. State law permits academies to amend their budgets during the year. During the year, the budget was amended in a legally permissible manner. The Academy adjusted budgeted amounts during the year in response to actual and projected activity.

Amounts encumbered for purchase orders, contracts, etc., are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

**Excess of Expenditures Over Appropriations in Budgeted Funds** - The Academy did not have significant expenditure budget variances.

### **Note 3 - Deposits and Investments**

State statutes and the Academy's investment policy authorize the Academy to make deposits in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan; the Academy is allowed to invest in U.S. Treasury or agency obligations, U.S. government repurchase agreements, bankers' acceptances, commercial paper rated prime at the time of purchase that matures not more than 270 days after the date of purchase, mutual funds, and investment pools that are composed of authorized investment vehicles. The Academy's deposits are in accordance with statutory authority.

The Academy has designated one bank for the deposit of its funds.

The Academy's deposits consist solely of checking and/or savings accounts at local banks; therefore, the Academy has not adopted a formal investment policy. The Academy's cash is subject to custodial credit risk.

# Notes to Financial Statements June 30, 2008

#### Note 3 - Deposits and Investments (Continued)

#### **Custodial Credit Risk of Bank Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the Academy's deposits may not be returned to it. The Academy's deposit policy requires that financial institutions be evaluated and only those with an acceptable risk level for custodial credit risk are used for the Academy's deposits. At year end, the Academy's deposit balance of \$366,341 had \$266,341 of bank deposits (checking and savings accounts) that were uninsured and uncollateralized. The Academy believes that due to the dollar amounts of cash deposits and limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Academy evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

#### **Note 4 - Deferred Revenue**

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	Unavailable		Unearned		
Deferred revenue	\$	-	\$	21,257	

### Notes to Financial Statements June 30, 2008

#### **Note 5 - Capital Assets**

Capital asset activity of the Academy's governmental activities was as follows:

	Balance	lance Additions and		Balance	
	July 1, 2007	Reclassifications	Disposals	June 30, 2008	
Capital assets not being depreciated - Construction in progress	\$ 86,330	\$ (86,330)	\$ -	\$ -	
Capital assets being depreciated: Leasehold improvements	1,140,306	230,954	_	1,371,260	
Educational media	4,376	-	_	4,376	
Furniture and equipment	246,136	37,184		283,320	
Subtotal	1,390,818	268,138	-	1,658,956	
Accumulated depreciation:					
Leasehold improvements	618,950	343,395	-	962,345	
Educational media	789	547	-	1,336	
Furniture and equipment	148,151	34,022		182,173	
Subtotal	767,890	377,964		1,145,854	
Net governmental capital assets	\$ 622,928	\$ (196,156)	\$ -	\$ 513,102	

Depreciation expense was not charged to activities as the Academy considers its assets to impact multiple activities and allocation is not practical.

### **Note 6 - Lease Agreement**

The Academy has entered into a lease agreement for a building and land to be used to accommodate K-2 grade students effective through June 30, 2009, with an option to extend for an additional five-year term. The Academy is responsible for electricity, utilities, insurance, repairs, and maintenance. Additionally, under the terms of the lease, the Academy agreed to reimburse the lessor for renovation costs in the amount of \$311,626. These costs were recorded as capitalized leasehold improvements (see Note 5) and long-term debt (see Note 7) as of the effective date of the lease agreement, July 1, 2004. The Academy incurred rent expense in connection with the lease of approximately \$166,000 for the year ended June 30, 2008.

The Academy has also entered into an operating lease agreement for a building and land to be used to accommodate the 3-8 grade students through June 30, 2009. The Academy is responsible for electricity, utilities, insurance, repairs, and maintenance. The Academy incurred rent expense in connection with the lease of approximately \$155,000 for the year ended June 30, 2008.

### Notes to Financial Statements June 30, 2008

#### Note 6 - Lease Agreement (Continued)

Minimum annual lease payments under the above leases are as follows:

2009

\$ 416,999

### **Note 7 - Long-term Debt**

The Academy has a note payable to provide for the financing of the renovation of major capital facilities. The note is a general obligation of the Academy.

Long-term debt activity can be summarized as follows:

	Beginning					Ending	Due Within	
	Balance	Additio	Additions		ductions	Balance	One Year	
Note payable	\$ 206,576	\$		\$	43,737	\$ 162,839	\$	42,256

The note payable consists of the following:

					Remaining to Maturity				
Original			Interest						
Date		Amount	Due Date	Rate	Interest		Principal		
7/1/04	\$	328,765	7/1/2009	5.50%	\$	7,803	\$	162,839	

Annual debt service requirements to maturity for the above obligation is as follows:

		Governmental Activities							
		Principal		Interest			Total		
2009		\$	42,256	\$	7,250	\$	49,506		
2010			120,583		553		121,136		
	Total	\$	162,839	\$	7,803	\$	170,642		

#### **Note 8 - Management Company**

The Academy has entered into a management agreement effective through June 30, 2009. The management company is responsible for all of the management, operation, administration, and education at the Academy. The Academy subcontracts all employees from the management company and reimburses the management company for operating costs. In addition, the Academy pays a management fee of 12 percent of gross revenues of the Academy.

### Notes to Financial Statements June 30, 2008

#### **Note 8 - Management Company (Continued)**

The Academy incurred management fees totaling \$502,781 for the year ended June 30, 2008. At June 30, 2008, accrued expenses included \$93,225 for the payment of management fees and approximately \$268,000 for reimbursement of subcontracted employees and other operating costs.

For the year ended June 30, 2008, federal grant expenditures included \$64,070 paid to the management company for services including testing, assessment, curriculum, technical support, professional development, student support, school improvement, parental involvement activities, project supervision, grant administration, and reimbursement for indirect costs.

### **Note 9 - Risk Management**

The Academy is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries (workers' compensation), as well as medical benefits provided to employees. The risk of employee injuries and medical benefits for employees of the management company is covered by insurance held by the management company discussed in Note 8. The Academy has purchased commercial insurance for all other claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverages since inception.

### **Note 10 - State Aid Anticipation Note**

During the fiscal year, the Academy borrowed \$675,000 in a state aid anticipation note. The note bore interest at a variable annual interest rate equal to 75 percent of the prime rate, adjusted monthly. The effective rate was 3.75 percent at June 30, 2008 and the note was paid in full on August 21, 2008.

#### **Note II - Subsequent Events**

Subsequent to year end, the Academy borrowed \$325,000 at a variable annual interest rate equal to 75 percent of the prime rate, adjusted monthly, on a state aid anticipation note. The note, plus interest, is due August 30, 2009.



### Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended June 30, 2008

	Original	Final		Over (Under)	
	Budget	Budget	Actual	Final Budget	
Revenue					
Local sources	\$ -	\$ 8,525	\$ 9,635	\$ 1,110	
State sources	3,726,812	3,571,143	3,585,608	14,465	
Federal sources	422,030	459,876	424,176	(35,700)	
Intermediate sources		4,550	4,550		
Total revenue	4,148,842	4,044,094	4,023,969	(20,125)	
Expenditures - Current					
Instruction:					
Basic programs	1,344,003	1,140,405	1,157,641	17,236	
Added needs	375,174	488,757	482,103	(6,654)	
Support services:					
Pupil	181,854	198,591	197,961	(630)	
Instructional staff	236,263	303,575	292,403	(11,172)	
General administration	354,133	345,870	344,934	(936)	
School administration	346,453	382,142	378,135	(4,007)	
Business services	187,860	181,616	164,892	(16,724)	
Operation and maintenance	657,805	694,612	694,581	(31)	
Pupil transportation services	8,190	11,980	11,254	(726)	
Central	165,232	166,687	150,745	(15,942)	
Community services	14,159	7,673	6,367	(1,306)	
Facilities acquisitions	110,000	144,623	144,624	I	
Debt services:					
Principal	43,737	43,737	43,737	-	
Interest	10,270	10,270	10,270	-	
Total expenditures	4,035,133	4,120,538	4,079,647	(40,891)	
Other Financing Uses - Transfers					
out	(44,972)	(21,928)	(21,856)	72	
Net Change in Fund Balance	68,737	(98,372)	(77,534)	20,838	
Fund Balance - July 1, 2007	557,124	620,652	620,652		
Fund Balance - June 30, 2008	\$ 625,861	<b>\$ 522,280</b>	\$ 543,118	\$ 20,838	

# **Other Supplemental Information**

### Other Supplemental Information Statement of Revenue, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds Year Ended June 30, 2008

	Special Revenue Funds					
	Food Services Fund		Athletics Fund			
						Total
Revenue						
Local sources	\$	236	\$	-	\$	236
State sources		6,028		-		6,028
Federal sources		156,751				156,751
Total revenue		163,015		-		163,015
Expenditures - Current						
Food services		179,482		-		179,482
Athletics				5,389		5,389
Total expenditures		179,482		5,389		184,871
Excess of Expenditures Over Revenue		(16,467)		(5,389)		(21,856)
Other Financing Sources - Transfers in		16,467		5,389		21,856
Net Change in Fund Balances		-		-		-
Fund Balances - Beginning of year						
Fund Balances - End of year	\$		\$		\$	